

PROFESSOR PAULA JARZABKOWSKI
Fellow of the British Academy
Academy of Management Fellow

Current position Professor of Strategic Management,
University of Queensland Business School, Australia

A. MAIN AWARDS

- 2022** Best Paper Award, Australian Institute of Professional Intelligence Officers
- 2021** a) Best Paper Award, Strategy-as-Practice, Academy of Management
 b) Outstanding Reviewer Award, Academy of Management Review
- 2020** a) Fellow, British Academy
 b) Fellow, Academy of Management
- 2019** Outstanding Reviewer Award, Academy of Management Conference
- 2018** Best Paper award in Strategic Organization for best paper published in last 5 years
- 2017** Best Paper award, Strategy-as-Practice, Academy of Management
- 2016** Practice Theme Committee Practice Impact Award, Academy of Management
- 2015** Best Paper award, Strategy-as-Practice, Academy of Management
- 2013** a) Economic & Social Research Council Outstanding Impact on Business Prize
 b) Outstanding Reviewer Award, Academy of Management Journal
- 2012** a) Exceptional Performance award, Aston University
 b) Best Paper award, Strategy-as-Practice, Academy of Management
 c) Best Paper award, Ethnography SWG, European Group for Organization Studies
- 2010** a) Best Paper award, Strategic Management Society
 b) Outstanding Researcher of the Year Award, Aston University
- 2009** Best Paper award, British Academy of Management
- 2008** Outstanding Reviewer Award, Academy of Management Journal
- 2007** 2 x Best Paper awards, Australia, New Zealand Academy of Management, Sydney
- 2004** Excellence in Teaching Award, Aston University

B. ACADEMIC POSITIONS

Sept 2019-Aug 2021 Leverhulme Research Fellow, held concurrently with Cass post

Jan 2019-present	Professor of Strategic Management, University of Queensland Business School, Australia & Bayes Business School, City, University of London, UK
Sep 2016-Jan 2019	Associate Dean of Research & Enterprise, Cass Business School, City, University of London
May 2013-present	Professor of Strategic Management, Cass Business School, City, University of London
Apr 2012-Apr 2015	Marie Curie Fellow, held concurrently with UK posts as visiting scholar in Science & Technology Studies Department, Cornell University
Aug 2009-Mar 2011	Insurance Intellectual Capital Initiative/ Economic & Social Research Council Fellow, held concurrently with Aston Business School post
Jun 2007-Apr 2013	Professor of Strategic Management, Aston Business School
Jan 2006-Dec 2006	Advanced Institute of Management/ Economic & Social Research Council Ghoshal Fellow, held concurrently with Aston Business School post
Jun 2005-Jun 2007	Reader in Strategic Management, Aston Business School
Apr 2004-Jun 2005	Senior Lecturer in Strategic Management, Aston Business School
Oct 2000-May 2004	Lecturer in Strategic Management, Aston Business School
May 1997-Sep 2000	Casual lecturing at Warwick Business School
Sep 1997-Jun 2001	Resident Tutor, University of Warwick

C. EDUCATIONAL QUALIFICATIONS

July 2001	PhD in Business Studies, University of Warwick, UK
1995	MA in Educational Administration, University of New England, Australia
1987	Diploma of Management, University of Western Sydney, Australia

D. ACADEMIC ROLES

2019-2021	Leverhulme Trust Fellowship
2019-Present	a) Director/ Council Member, Society for Advancement of Management Studies

	b) Co-Editor, Strategic Organization
2014-2017	Elected Board Member, European Group for Organization Studies
2012-2015	EU 7 th Framework Marie Curie International Outgoing Fellowship
2009-2011	Inaugural ESRC/ Insurance Intellectual Capital Initiative Fellowship
2006-2007	AIM Ghoshal Fellowship, ESRC/Advanced Institute of Management

E. PROFESSIONAL ROLES

2020-Present	Technical Advisory Group member, Lloyd's of London
2019-Present	Expert Advisory Group, Pool Reinsurance Company UK
2018-Present	Board Member of the Organization for Economic Cooperation and Development (OECD) High Level Advisory Board for the Financial Management of Catastrophic Risks
2018-2020	Co-Chair, Expert Advisory Group of the Department for International Development (DFID) Centre for Global Disaster Protection
2016-Present	Court Assistant, Worshipful Company of Insurers, UK
2015-2021	Steering Group, Independent Women in Insurance Network, UK

F. PUBLICATIONS

A. Peer Reviewed Articles with journal ranking on Australian Business Deans' Council list + current citations

- FA 1. Couture, F., Jarzabkowski, P., & Lê, J.K. (forthcoming). Triggers, traps, and disconnect: How governance obstacles hinder progress on grand challenges. *Academy of Management Journal*, <https://doi.org/10.5465/amj.2020.1716> A*
- FA 2. Jarzabkowski, P., Bednarek, R., Chalkias, K., & Cacciatori, E. (2022) Enabling rapid financial response to disasters: Knotting and reknitting multiple paradoxes in inter-organizational systems. *Academy of Management Journal*. 65.5: 1477-1506 A*; Google Scholar 10
- FA 3. Knight, E. & Jarzabkowski, P. (2022). Presenting as a Chief Strategy Officer: a discourse-analytical study of elite subjectivities and vulnerabilities. *Human Relations*. doi.org/10.1177%2F00187267221099773. A*; Google Scholar 1
- FA 4. Jarzabkowski, P. Seidl, D. & Balogun, J. (2022). From germination to propagation: Two decades of Strategy-as-Practice research and potential future directions. *Human Relations*. 75.8: 1533-1589. A*; Scopus 3, Google Scholar 5

- FA 5. Splitter, V., Jarzabkowski, P., & Seidl, D. (2021). Middle managers' struggle over their subject position in open strategy processes. *Journal of Management Studies*. <https://doi.org/10.1111/joms.12776> A*; Scopus 4, Google Scholar 10
- FA 6. Jarzabkowski, P., Dowell, G., & Berchicci, L. (2021). Strategy and organization scholarship through a radical sustainability lens: A call for 5.0. *Strategic Organization*. 19.3: 449-455. A; Scopus 3, Google Scholar 6
- FA 7. Jarzabkowski, P., M. Kavas, & E. Krull. (2021). It's Practice. But is it Strategy? Reinvigorating Strategy-as-Practice by Rethinking Consequentiality. *Organization Theory*. 2: 1-13. Google Scholar 25
- FA 8. Jarzabkowski, P., A. Langley, & A. Nigam. (2021). Navigating the tensions of quality in qualitative research. *Strategic Organization*. 19.1: 70-80. A; Scopus 8, Google Scholar 22
- FA 9. Jarzabkowski, P., Bednarek, R., Kilminster, W., & Spee, P. (2021). An integrative approach to investigating longstanding organizational phenomena: Opportunities for practice theorists and historians. *Business History*. <https://doi.org/10.1080/00076791.2021.1906227>. A; Google Scholar 1
- FA 10. Keller, J., Carmine, S., Jarzabkowski, P., Lewis, M. W., Pradies, C., Sharma, G., ... & Vince, R. (2021). Our Collective Tensions: Paradox Research Community's Response to COVID-19. *Journal of Management Inquiry*, 30.2: 168-176. A; Scopus 8, Google Scholar 13
- FA 11. Seidl, D. Le, J. & Jarzabkowski, P. (2021). The generative potential of Luhmann's theorizing: Decision paradox and deparadoxization. *Research in the Sociology of Organizations*, 73b: 49-64. A; Scopus 8, Google Scholar 12
- FA 12. Bednarek, R., Chalkias, K., & Jarzabkowski, P. (2021). Managing risk as a duality of harm and benefit: A study of organizational risk objects in the global insurance industry. *British Journal of Management*. 32.1: 235-254 A; Scopus 4, Google Scholar 13
- FA 13. Weiser, AK., Jarzabkowski, P., Laamanen, T. (2020). Completing the Adaptive Turn: A Review of Strategy Implementation Research and a Research Agenda. *Academy of Management Annals* 14.2: 969-1031 A*; Scopus 18, Google Scholar 43
- FA 14. Kavas, M., Jarzabkowski, P., & Nigam A. (2020). Islamic Family Business: The Constitutive Role of Religion in Business. *Journal of Business Ethics*, 163: 689-700. A; Scopus 19, Google Scholar 32
- FA 15. Hengst, A., Jarzabkowski, P., Hoegl, M., & Muethel, M. (2020). Toward a Process Theory of Making Sustainability Strategies Legitimate in Action. *Academy of Management Journal*. 63(1): 246-271. A*; Scopus 58, Google Scholar 105
- FA 16. Anesa, M., Chalkias, K., Jarzabkowski, P., & Spee, P. (2019). Practicing Capitals Across Fields: Extending Bourdieu to Study Inter-Field Dynamics. *Research in the Sociology of Organizations*. 65B: 129-142. A; Google Scholar 2

- FA 17. Jarzabkowski, P., Bednarek, R., Chalkias, K., & Cacciatori, E. (2019). Exploring grand challenges through a paradox lens: Methodological lessons from a study of the insurance protection gap. *Strategic Organization*, 17(1), 120–132. A; Scopus 25, Google Scholar 67
- FA 18. Jarzabkowski, P., Le, J.K., & Balogun, J. (2019). The social practice of co-evolving strategy and structure in realizing mandated radical change. *Academy of Management Journal*, 62(3), 850–882. A*; Scopus 27, Google Scholar 77
- FA 19. Jarzabkowski, P., & Bednarek, R. (2018). Toward a social-practice theory of relational competitive dynamics. *Strategic Management Journal*, 39(3), 794–829. A*; Scopus 30, Google Scholar 56
- FA 20. LeBaron, C., Jarzabkowski, P., Pratt, M., & Fetzer, G. (2018). An introduction to video methods in organizational research. *Organizational Research Methods*, 21(2), 239–260. A*; Scopus 51, Google Scholar 107
- FA 21. Spee, P., & Jarzabkowski, P. (2017). Agreeing on what? Creating joint accounts of strategic change. *Organization Science*, 28(1), 152–176. A*; Scopus 35, Google Scholar 63
- FA 22. Jarzabkowski, P., & Le, J.K. (2017). We have to do this and that? You must be joking. Constructing and responding to paradox through humor. *Organization Studies*, 38(3-4), 433–462. A*; Scopus 104, Google Scholar 185
- FA 23. Spee, P., Jarzabkowski, P., & Smets, M. (2016). The influence of routine interdependence and skillful accomplishment on the coordination of standardizing and customizing. *Organization Science*, 27(3), 759–781. A*; Scopus 45, Google Scholar 120
- FA 24. Jarzabkowski, P., Kaplan, S., Seidl, D., & Whittington, R. (2016). If you aren't talking about practices, don't call it a practice-based view: Rejoinder to Bromiley and Rau in Strategic Organization, *Strategic Organization*, 14(3), 270–274. A; Scopus 18, Google Scholar 45
- FA 25. Jarzabkowski, P., Kaplan, S., Seidl, D., & Whittington, R. (2016). On the risk of studying practices in isolation: Linking what, who and how in strategy research. *Strategic Organization*, 14(3), 248–259. A; Scopus 84, Google Scholar 236
- FA 26. Bednarek, R., Burke, G., Jarzabkowski, P., & Smets, M. (2016). Dynamic client portfolios as sources of ambidexterity: Exploration and exploitation within and across client relationships. *Long Range Planning*, 49(3), 324–341. A; Scopus 24, Google Scholar 45
- FA 27. Jarzabkowski, P., & Kaplan, S. (2015). Strategy tools-in-use: A framework for understanding technologies of rationality in practice. *Strategic Management Journal*, 36(4), 537–558. A*; Scopus 237, Google Scholar 548
- FA 28. Jarzabkowski, P., Burke, G., & Spee, P. (2015). Constructing spaces for strategic work: A multi-modal perspective. *British Journal of Management Special Issue on Sociomateriality*, 26(S1), S26–S47. A; Scopus 61, Google Scholar 129

- FA 29. Smets, M., Jarzabkowski, P., Burke, G., & Spee, P. (2015). Reinsurance trading in Lloyd's of London: Balancing conflicting-yet-complementary logics in practice. *Academy of Management Journal*, 58(3), 1–39. A*; Scopus 275, Google Scholar 573; Web of Science **Highly Cited Paper** Nov 2022
- FA 30. Le, J.K, & Jarzabkowski, P. (2015). The role of task and process conflict in strategizing. *British Journal of Management*, 26(3), 439–462. A; Scopus 43, Google Scholar 97
- FA 31. Jarzabkowski, P., Bednarek, R., & Cabantous, L. (2015). Conducting global team-based ethnography: Methodological challenges and practical methods. *Human Relations*, 68(1), 3–33. A*; Scopus 57, Google Scholar 132
- FA 32. Jarzabkowski, P., Bednarek, R., & Le, J.K. (2014). Producing persuasive findings: demystifying ethnographic textwork in strategy and organization research. *Strategic Organization*, 12(4), 274–287. A; Scopus 87, Google Scholar 191
- FA 33. Jarzabkowski, P., & Pinch, T. (2014). Sociomateriality is 'the new black': Accomplishing re-purposing, re-inscribing and repairing in context. *Management*, 16(5), 579–592. Scopus 63, Google Scholar 165
- FA 34. Balogun, J., Jacobs, C., Jarzabkowski, P., Mantere, S., & Vaara, E. (2014). Placing strategy discourse in context: Sociomateriality, sensemaking and power. *Journal of Management Studies*, 51(2), 275–291. A*; Scopus 157, Google Scholar 403
- FA 35. Smets, M., Burke, G., Jarzabkowski, P., & Spee, P. (2014). Charting new territory for organizational ethnography: Insights from a team-based video ethnography of reinsurance trading. *Journal of Organizational Ethnography*, 3(1), 10–26. Scopus 42, Google Scholar 88
- FA 36. Jarzabkowski, P., Le, J.K, & Van de Ven, A. (2013). Responding to competing strategic demands: How organizing, belonging and performing paradoxes co-evolve. *Strategic Organization*, 11(3), 245–280. **2018 Best Paper Award**; A; Scopus 280, Google Scholar 562; Web of Science **Highly Cited Paper** Nov 2022
- FA 37. Smets, M., & Jarzabkowski, P. (2013). Reconstructing institutional complexity in practice: A relational model of institutional work and complexity. *Human Relations*, 66(10), 1279–1309. A*; Scopus 219, Google Scholar 431
- FA 38. Jarzabkowski, P., Spee, P., & Smets, M. (2013). Material artifacts: Practices for doing strategy with 'stuff'. *European Management Journal*, 31, 41–54. B; Scopus 96, Google Scholar 238
- FA 39. Jarzabkowski, P., Giuliatti, M., Oliveira, B., & Amoo, N. (2013). We don't need no education. Or do we: Management education and alumni adoption of strategy tools. *Journal of Management Inquiry*, 22(1), 452–472. A; Scopus 45, Google Scholar 108

- FA 40. Jarzabkowski, P., Le, J.K., & Feldman, M. (2012). Toward a theory of coordinating: Creating coordinating mechanisms in practice. *Organization Science*, 23(4), 907–927. A*; Scopus 181, Google Scholar 384
- FA 41. Sillince, J.A.A., Jarzabkowski, P., & Shaw, D. (2012). Shaping strategic action through the rhetorical construction and exploitation of ambiguity. *Organization Science*, 23(3), 743–757. A*; Scopus 94, Google Scholar 164
- FA 42. Spee, P., & Jarzabkowski, P. (2011). Strategic planning as communicative process. *Organization Studies*, 32(9), 1217–1245. A*; Scopus 191, Google Scholar 409
- FA 43. Balogun, J., Jarzabkowski, P., & Vaara, E. (2011). Selling, resistance and reconciliation: A critical discursive approach to subsidiary role evolution in MNEs. *Journal of International Business Studies*, 42, 765–786. A*; Scopus 111, Google Scholar 188
- FA 44. Jarzabkowski, P., Mohrman S., & Scherer, A.G. (2010). Organization studies as an applied science: The generation and use of academic knowledge about organizations. *Organization Studies*, 31(9-10), 1189–1207. A*; Scopus 71, Google Scholar 128
- FA 45. Jarzabkowski, P., Sillince, J., & Shaw, D. (2010). Strategic ambiguity as a rhetorical resource for enabling multiple strategic goals. *Human Relations*, 63(2), 219–248. A*; Scopus 101, Google Scholar 215
- FA 46. Jarzabkowski, P., & Balogun, J. (2009). The practice and process of delivering integration through strategic planning. *Journal of Management Studies*, 46(8), 1255–1288. A*; Scopus 125, Google Scholar 332
- FA 47. Spee, P., & Jarzabkowski, P. (2009). Strategy tools as boundary objects. *Strategic Organization*, 7(2), 223–232. A; Scopus 164, Google Scholar 404
- FA 48. Jarzabkowski, P., & Spee, P. (2009). Strategy as practice: A review and future directions for the field. *International Journal of Management Reviews*, 11(1), 69–95. A; Scopus 455, Google Scholar 1326
- FA 49. Jarzabkowski, P. (2008). Shaping strategy as a structuration process. *Academy of Management Journal*, 51(4), 621–650. A*; Scopus 270, Google Scholar 706
- FA 50. Jarzabkowski, P., & Whittington, R. (2008). Directions for a troubled discipline: Strategy research, teaching and practice. *Journal of Management Inquiry*, 17(4), 266–268. A; Scopus 14, Google Scholar 56
- FA 51. Jarzabkowski, P., & Whittington, R. (2008). A strategy-as-practice approach to strategy research and education. *Journal of Management Inquiry*, 17(4), 282–286. A; Scopus 70, GS 262
- FA 52. Jarzabkowski, P., & Seidl, D. (2008). The role of strategy meetings in the social practice of strategy. *Organization Studies*, 29(11), 1391–1426. A*; Scopus 205, Google Scholar 578
- FA 53. Jarzabkowski, P., & Whittington, R. (2008). Hard to disagree, mostly. *Strategic Organization*, 6(1), 101–106. A; Scopus 39, Google Scholar 176

- FA 54. Jarzabkowski, P., & Sillince, J.A.A. (2007). A rhetoric-in-context approach to shaping commitment to multiple strategic goals. *Organization Studies*, 28(10), 1639–65. A*; Scopus 107, Google Scholar 234
- FA 55. Jarzabkowski, P., Balogun, J., & Seidl, D. (2007). Strategizing: The challenges of a practice perspective. *Human Relations*, 60(1), 5–27. A*; Scopus 585, Google Scholar 1884
- FA 56. Jarzabkowski, P., & Fenton, E. (2006). Strategizing and organizing in pluralistic contexts. *Long Range Planning*, 39(6), 631–648. A; Scopus 122, Google Scholar 350
- FA 57. Jarzabkowski, P. & Wilson, D.C. (2006). Actionable strategy knowledge: A practice perspective. *European Management Journal*, 24(3), 348–367. B; Scopus 107, Google Scholar 308
- FA 58. Jarzabkowski, P. (2004). Strategy as practice: Recursiveness, adaptation and practices-in-use. *Organization Studies*, 25(4), 529–560. A*; Scopus 473, Google Scholar 1473
- FA 59. Wilson, D.C., & Jarzabkowski, P. (2004). Thinking and acting strategically: New challenges for interrogating strategy. *European Management Review*, 1(1), 14–20. Google Scholar 244
- FA 60. Wilson, D.C., & Jarzabkowski, P. (2004). Pensando e agindo estrategicamente: Novos desafios para a análise estratégica. *Revista de Administração de Empresas*, 44(4). Google Scholar 139
- FA 61. Jarzabkowski, P., & Searle, R. (2004). Top management team strategic capacity: Harnessing diversity and collective action. *Long Range Planning*, 37(5), 399–419. A; Scopus 44, Google Scholar 92
- FA 62. Jarzabkowski, P. (2003). Strategic practices: An activity theory perspective on continuity and change. *Journal of Management Studies*, 40(1), 23–55. A*; Scopus 252, Google Scholar 828
- FA 63. Whittington, R., Jarzabkowski, P., Nahapiet, J., Mayer, M., Mounoud, E., & Rouleau, L. (2003). Taking strategy seriously: Responsibility and reform for an important social practice. *Journal of Management Inquiry*, 12(4), 396–409. A; Scopus 90, Google Scholar 321
- FA 64. Jarzabkowski, P., & Wilson, D.C. (2002). Top teams and strategy in a UK university. *Journal of Management Studies*, 39(3), 357–383. A*; Scopus 99, Google Scholar 305
- FA 65. Jarzabkowski, P. (2002). Centralised or decentralised? The strategic implications of resource allocation models. *Higher Education Quarterly*, 56(1), 5–32. C; Scopus 19, Google Scholar 104

B. Books: Research Monographs

- FB 1. Jarzabkowski, P., Chalkias, K., Cacciatori, E., & Bednarek, R. (forthcoming). *Disaster Insurance Reimagined: Protection in a Time of Increasing Risk*. (In Press with Oxford University Press for 2023 release)
- FB 2. Jarzabkowski, P., Bednarek, R., & Spee, P. (2015). *Making a Market for Acts of God: The Practice of Risk-trading in the Global Reinsurance Industry*. Oxford UK: Oxford University Press. Google Scholar 124

- Finalist, Terry Book Award, *Academy of Management*, 2016 and Book Prize, European Group for Organization Studies, 2018
- Reviewed in *Organization Studies*, 2016
- Reviewed in *Administrative Science Quarterly*, 2016
- Reviewed in *American Journal of Sociology*, 2016
- Reviewed in *Journal of Risk and Insurance*, 2016

- FB 3. Jarzabkowski, P. (2005). *Strategy as Practice: An Activity-Based Approach*. London UK: Sage. Scopus 538, Google Scholar 1709
- Reviewed in *Academy of Management Review*, 2007, 32(3), 986–990.
 - Reviewed in *Organization*, 2007, 14(2), 303–306.
 - Reviewed in *Organization Studies*, 2006, 27(6), 906–909.
 - Reviewed in *International Journal of Public Management*, 2006, 9(3), 361–65.

C. Books: Edited Books

- FC 1. Smith, W., Lewis, M., Jarzabkowski, P., & Langley, A. (2017). *The Oxford Handbook of Organizational Paradox*. Oxford UK: Oxford University Press. Google Scholar 81

D. Special Issue Guest Editor

- FD 1. 2021. Sustainability and Strategic Organization (with G.S. Dowell & L. Berchicci). Special issue of *Strategic Organization*. Forthcoming.
- FD 2. 2021. Quality in Qualitative Research (with A. Langley & A. Nigam). Special issue of *Strategic Organization*, 19.1: 70-175
- FD 3. 2019. Routine Dynamics in Action: Replication and Transformation. (with L. D'Adderio, K. Dittrich and M. Feldman). Special issue of *Research in the Sociology of Organizations*. Scopus 9; Google Scholar 15
- FD 4. 2018. Video-Based Research Methods. (with C. LeBaron, and M. Pratt) Special Issue of *Organizational Research Methods*, 21(2), 239–515.
- FD 5. 2014. Discourse and Strategic Management: The Potential, Challenges and Future Direction (with J. Balogun, C. Jacobs, S. Mantere and E. Vaara). *Journal of Management Studies*, Issue 2-3.
- FD 6. 2010. Organization Studies as an Applied Science (with S. Mohrman and A. Scherer). Special Issue of *Organization Studies*, 31(9-10). Scopus 71
- FD 7. 2007. Strategizing: A Practice Perspective (with J. Balogun and D. Seidl). Special Issue of *Human Relations*, 60(1).

E. Book Chapters with current citations

- FE 1. 2021. Strategy as Practice and Routine Dynamics. (with Grossman-Hensel, B; Seidl, D.) In *Handbook of Routine Dynamics*. Cambridge University Press. Google Scholar 1
- FE 2. 2020. Process Research Methods: A Conversation among Leading Scholars (with Garud, R., Langley, A., Tsoukas, H., Van de Ven, A. and Lê, J.) in Crook, T.R., Lê, J. and Smith, A.D. (Ed.) *Advancing Methodological Thought and Practice (Research Methodology in Strategy and Management, Vol. 12)*, Emerald Publishing Limited, pp. 117-132. Google Scholar 6

- FE 3. 2018. Making markets for uninsured risk: Protection gap entities (PGEs) as risk-processing organizations in society. (with K. Chalkias) in Miller, C. Gephardt, R. & Hlegesson, K. (Eds.), *The Routledge Companion to Risk, Crisis and Emergency Management*: Routledge. Scopus 1; Google Scholar 1
- FE 4. 2018. Studying Paradox and Process and Practice: Identifying and Following Moments of Salience and Latency. (with R. Bednarek & J.K. Le) in Farjoun, M., Smith, W., Langley, A. & H. Tsoukas (Eds.), *Dualities, Dialectics, and Paradoxes in Organizational Life. Process Perspectives in Organization Studies Series*, Oxford, UK: Oxford University Press, pp: 175-194. Google Scholar 28
- FE 5. 2017. Practices for Leveraging the Paradox of Engaged Scholarship (with M. Lewis & W. Smith). In Bartunek, J. & J. McKenzie (Eds.), *Academic-Practitioner Research Partnerships: Developments, Complexities and Opportunities*. Routledge. Scopus 4; Google Scholar 5
- FE 6. 2016. Taking a Strong Process Approach to Analyzing Qualitative Data. (with J. K. Le & P. Spee) In Langley, A. & H. Tsoukas (Eds.), *SAGE Handbook of Process Organization Studies*, UK: Sage. Google Scholar 70
- FE 7. 2016. The Role of Artifacts in Establishing Connectivity Within Professional Routines: A Question of Entanglement. (with R. Bednarek & P. Spee). In Howard-Grenville, J. & C. Rerup (Eds.), *Process Perspectives in Organization Studies: Organizational Routines*: Oxford, UK: Oxford University Press, pp: 117-139. Google Scholar 26
- FE 8. 2015. An activity theory approach to strategy as practice (with C. Wolf). In Golsorkhi D., Rouleau L., Seidl D. and Vaara E. (Eds.), *Cambridge Handbook of Strategy as Practice*. Cambridge, UK: Cambridge University Press. Scopus 17, Google Scholar 105
- FE 9. 2014. Strategizing Activity and Practice. (with J. Balogun, D. Seidl & S. Guerard) in '*Advanced Strategic Management*' Ambrosini, V. & M. Jenkins (Eds.), Basingstoke UK: Palgrave.
- FE 10. 2013. Institutional Ambidexterity: Leveraging Institutional Complexity in Practice. (with M. Smets, R. Bednarek, G. Burke and P. Spee). In Lounsbury, M. & E. Boxenbaum (Eds.), Institutional Logics in Action issue. *Research in the Sociology of Organizations*. Scopus 67; Google Scholar 174
- FE 11. 2012. Leveraging relationships to get ready for change. (with M. Smets and P. Spee). In Heimer Rathbone, C-L. (Ed.), *Ready For Change? Transition Through Turbulence to Reformation and Transformation*. London, UK: Palgrave MacMillan. Google Scholar 1
- FE 12. 2011. Touching data: Revelation through energetic collaboration. (with J. K. Le) in Dutton, J. & A. Carlsen (Eds.), *Research Alive! Exploring generative moments in doing qualitative research*. Copenhagen Business School Press. Google Scholar 5
- FE 13. 2010. Taking strategy-as-practice across the Atlantic. (with S. Kaplan) in Baum, J. & J. Lampel (Eds.), *The Globalization of Strategy Research*, *Advances in Strategic Management*, 27, pp: 51–71. Scopus 7, Google Scholar 30

- FE 14. 2009. Doing which work? A practice approach to institutional pluralism. (with J. K. Matthiesen and A. Van de Ven). In Lawrence T., Leca, B. & R. Suddaby (Eds.), *Institutional Work: Actors and Agency in Institutional Studies of Organizations*. Cambridge, UK: Cambridge University Press, pp: 284-317. Scopus 123, Google Scholar 299
- FE 15. 2008. Strategy as Practice. In Barry, D. & H. Hansen (Eds.), *The SAGE Handbook of New and Emerging Approaches to Management and Organization*. London, UK: Sage, pp: 364-378. Scopus 10, Google Scholar 50
- FE 16. 2006. Stratégie comme pratique: recentrage de la recherche en management stratégique. (with J. Balogun and D. Seidl). Foreword to *La fabrique de la stratégie. Une perspective multidimensionnelle*. (Ed. Damon Golsorkhi, Publisher: Vuibert. Google Scholar 31
- FE 17. 2003. Diversity plus trust equals enhanced top management team performance. (with R. Searle) in Avallone, F., Sinangil, H. K. & A. Caetano (Eds.), *Identity and Diversity in Organizations*. Milan, Italy: Guerini Studio. ISBN: 0400-493-2, Chapter 17, pp: 152-162. Google Scholar 2

F. Book Reviews

- FF 1. Jarzabkowski, P. (1998). Review of Howard, T., and D. O'Neal and M. Ghertman (eds), 1997, "Strategy, Structure and Style." *Journal of Management Studies*, 35(5), 681-684. Google Scholar 1

G. Papers Under Review

- FG 1. How do ventures choose accelerator programs? An inductive study of strategic choice in a resource-rich environment. (with Q. Li & S. Furnari). Resubmitted (2nd) to *Strategic Entrepreneurship Journal*, June 2022.

H. Papers-in-Progress

- FH 1. Strategy-Making through Resourcing: Schema Stretching Mechanism for Emergent Strategy-Making in Organizations that Lack Formal Planning Systems (with M. Kavas & A. Nigam). Target: *Organization Studies*.
- FH 2. What's in a Model? Computer Simulations and the Management of Ignorance. (with E. Cacciatori, R. Bednarek, K. Chalkias). **Best Paper Proceedings**, Academy of Management, 2019, Boston. Target: *Administrative Science Quarterly*.
- FH 3. Timing practices and material markers in coordinating collective market patterns (with R. Bednarek & L. Cabantous). **Best Paper Award**, Academy of Management, 2017, Atlanta. Target: *Organization Science*.

I. Industry Reports, Practitioner Papers, and Masterclasses

- FI 1. Jarzabkowski, P., Meissner, K., Unger, C. (2022). [Australia's new Cyclone Reinsurance Pool: Implications for insurance in a climate changed future](#). Australian Environmental Review, December.
- FI 2. Jarzabkowski, P., E. Cacciatori, K. Chalkias, R. Gallagher Rodgers, R. (2022). [Disaster Insurance in Switzerland: The Cantonal Public Sector Insurance System](#). Bayes Business School & The University of Queensland.
- FI 3. Jarzabkowski, P., Unger, C. J., and Meissner, K. (2022). [Terrorism and violent protests: where do these disruptive events meet?](#) ARPC Thought

Leadership. Brisbane, QLD, Australia: The University of Queensland Business School.

- FI 4. Jarzabkowski, P., Unger, C., Meissner, K. (2022). [Victims of NSW and Queensland floods have lodged 60,000 claims, but too many are underinsured. Here's a better way.](#) The Conversation. 4/03/2022.
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- FI 11. Jarzabkowski, P., Chalkias, K., Clarke, D., Iyahan, E., Stadtmueller, D., & Zwick, A. (2019). Insurance for climate adaptation: Opportunities and Limitations. *Global Commission for Adaptation.* Rotterdam and Washington, DC. Available online at www.gca.org. Google Scholar 29
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- FI 13. Jarzabkowski, P., Chalkias, K., Cacciatori, E., & Bednarek, R. (2018). [Between State and Market: Protection Gap Entities and Catastrophic Risk.](#) *Cass Business School, City, University of London*, 26th June 2018. Google Scholar 15
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- FI 17. Jarzabkowski, P., Allocato, A., Bednarek, R., & Smets, M. (2013). [Masterclass 2: Fit for purpose? How to tailor reinsurance products to insurance industry lifecycles](#). Cass Knowledge Briefing
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- FI 19. Jarzabkowski, P., Burke, G., Bednarek, R., & Allocato, A. (2013). [Masterclass 4: Be a better reinsurer: How to align structure, knowledge and roles for operational excellence](#). Cass Knowledge Briefing
- FI 20. Jarzabkowski, P., Smets, M., Burke, G., & Allocato, A. (2013). [Masterclass 5: Strategic reinsurance relationships: How to evaluate information and build trust](#). Cass Knowledge Briefing
- FI 21. Jarzabkowski, P., Cabantous, L., Bednarek, R., & Allocato, A. (2013). [Masterclass 6: Intelligent matchmaking: How to maximize value from broking](#). Cass Knowledge Briefing
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- FI 25. Jarzabkowski, P., Giulietti, M., & Oliveira, B. (2009). [Building a Strategy Toolkit: Lessons from Business](#). *Advanced Institute of Management (AIM) Executive Briefings*. ISBN 978-1-906087-24-1. Google Scholar 26
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J. Research in the Media

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- FJ 2. The uninsurable Australians. ABC News, 02/12/2022
- FJ 3. NSW flood victims may struggle to find insurance. ABC News, 22/11/2022
- FJ 4. Home insurance premiums soar as US grapples with cost of natural disasters. Channel News Asia. 9/11/2022
- FJ 5. Why millions of Australians need to check their home insurance now. Finder. 26/10/2022
- FJ 6. Interview on costs of flood insurance on ABC 7.00pm news, Victoria. 16/10/2022

- FJ 7. East coast floods yet again confront Australia with need for disaster preparedness. Cosmos Magazine, 14/10/2022.
- FJ 8. Interview on the third La Niña expected this summer, how another La Nina will impact the insurance industry and what this means for managed retreat (or moving people out of danger zones) with Adam Stephen of ABQ North QLD drive program. 14/09/2022
<https://www.abc.net.au/radio/programs/north-qlld-drive>
- FJ 9. Interview on combating rising insurance costs. 10/08/2022
<https://www.finder.com.au/insurance-costs-are-soaring-3-ways-to-save>
- FJ 10. Floods creating insurance chaos, what are the solutions? The Wire, 8/03/2022
- FJ 11. Anger rises over flood failures as governments promise to do better. Crikey, 8/03/2022
- FJ 12. Australian post-flood recovery: where to get help, how to return home safely and what to salvage. The Guardian, 5/03/2022
- FJ 13. Spring back from disaster with an insurance pool. The Australian. 4/03/2022
- FJ 14. National fund pool to support Australians in disasters needed. The Wire, 4/03/2022
- FJ 15. What to do after a flood to ensure a successful insurance claim. Sydney Morning Herald, 4/03/2022
- FJ 16. Special Emergency Afternoons with Sofie Formica. 4BC live radio, 2/03/2022.
- FJ 17. Terrorism reinsurance pool powers ahead as review confirms future. Asia Insurance Review. 1/03/2022.
- FJ 18. Australia: Research starts on evolving meaning of terrorism. Asia Insurance Review, Insurance Business America, Insurance News, The Insurer, 1/12/2021.
- FJ 19. Underwriters puzzle over how to make pandemics insurable again. Reuters, 10/05/2021.
- FJ 20. Insurers Float Pandemic Re Plan as Fix For 'Market Failure'. Law 360. 23/02/2021.
- FJ 21. Widespread pandemic and disease exclusions tantamount to 'market failure', conference hears. Insurance Post, 23/02/2021.
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- FJ 24. When \$2.7 trillion falls short, the next 2020 may be uninsurable. The Straits Times. 8/12/2020.
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- FJ 27. Climate change, flooding & insurance. *BBC 5 Live Drivetime*. 18/02/2020
- FJ 28. Counting the cost of the Australian bushfires. *Actuarial Post*, 13/02/2020
- FJ 29. Rebuilding after bushfires takes more than insurance. *Insurance Edge*, 13/02/2020
- FJ 30. Sustainability strategies succeed when managers believe in them, report finds. *People Management*. 24/01/2020.
- FJ 31. La strategia di sostenibilità fa bene all'azienda, a patto che i manager ci credano (The sustainability strategy is good for the company, as long as managers believe in it). *Wall Street Italia*. 24/01/2020.
- FJ 32. Strategie di sostenibilità aziendale: il ruolo chiave dei manager (Corporate sustainability strategies: the key role of managers). *BitMAT*. 24/01/2020.
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- FJ 35. La stratégie de développement durable est bonne pour l'entreprise, tant que les managers y croient (Sustainable development strategy is good for the company, as long as managers believe it). *Breaking News France*. 24/01/2020.
- FJ 36. La stratégie de développement durable peut renforcer la stratégie commerciale d'une entreprise (Sustainable development strategy can strengthen a company's business strategy). *Finyear. Ess Societe*. 24/01/2020.
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- FJ 43. Background paper calls for better use of insurance to adapt to changing climate. *Reinsurance News*. 27/08/2019.
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- FJ 46. Fail Better: What BT Learnt from Hitting a Brick Wall. *Financial Times*. 17/06/2019.
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- FJ 50. SRI should look to fill the West's protection gap. *Global Capital*. 17/07/2018.
- FJ 51. Protection gap study identifies key to recovery, *CIR Magazine*, 28/06/2018
- FJ 52. Mobilising capital after disasters is key to economic recovery: Report, *Artemis BM*, 27/08/2018.
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- FJ 54. Disasters Are Getting Costlier, So the U.S. Government Is Buying Reinsurance. Christopher Flavelle. *Bloomberg*. 13/06/2018.
- FJ 55. Is your office competitive in the wrong way? *Canadian Business*, 07/03/2018
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- FJ 57. World Bank's Ebola bond could be model for insuring emerging markets. *Standard & Poor Global Market Intelligence*, 07/07/2017.
- FJ 58. Women in Insurance: Making the Breakthrough. *Post Online*, 16/02/2016.
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- FJ 61. How to survive Blue Monday: the most depressing day of the year, *CNBC*, 18/01/2016.

- FJ 62. Thinking Allowed, Laurie Taylor, *British Broadcasting Corporation, Radio 4*, 06/01/2016. <https://www.bbc.co.uk/programmes/b06tvbpj>
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- FJ 69. ILS Products Are Changing Reinsurance Industry Norms: 'Acts of God' Author. L. S. Howard. *Insurance Journal*. 01/07/2015.
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- FJ 74. Cass Business Professor Describes Evolving Trading Risk for Global Reinsurance Sector. *AM Best*. 10/06/2015.
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- FJ 82. Is the reinsurance industry at risk of collapse? *Bloomberg Surveillance*. Bloomberg TV, 13/05/2015.
- FJ 83. Warning over reinsurance. *BBC Radio 4*. 04/05/2015.
- FJ 84. Catastrophe bonds pioneer hits back at book. Alistair Gray. *Financial Times*, 03/05/2015.
- FJ 85. New capital, bundling, creating systemic risk. *Reactions*, 30/04/2015.
- FJ 86. Nightmare on Lime Street. Lombard column. *Financial Times*, 29/04/2015.
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- FJ 89. Nepal Earthquake. *BBC World Business reports*, 27/04/2015.
- FJ 90. Rules alone will not stop bad behavior. Andrew Hill. *Financial Times*, 17/06/2014.
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- FJ 94. The Challenges Ahead for Reinsurance Broking, *Reactions*, 05/12/2012.
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- FJ 96. Reinsurance Brokers 'Not Getting Their Cut;' Should Charge Fees for Services, *Property Casualty 360*, 12/10/2012.
- FJ 97. Reinsurers warned against risk bundling, urged to keep focus on primary risk. *Artemis*, 28/09/2012.
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- FJ 99. Risk bundling leaves reinsurers exposed, *Insurance Insider*, 24/09/2012.
- FJ 100. Bundling poses systemic risk for reinsurance, says research linked to Lloyd's. *Compliance Complete*, 24/09/2012.
- FJ 101. Increased Trend for Bundling Risk Exposes Reinsurers to Surprise Financial Shocks. *Insurance News*, 22/09/2012.
- FJ 102. Reinsurance risk bundling has dangers. *Reactions*, 21/09/2012.
- FJ 103. 'Super cedents' force reinsurers into caution. *Post Online*, 20/09/2012.

- FJ 104. Reinsurers urged to retain risk focus. *Continuity Insurance and Cover*, 20/09/2012.
- FJ 105. Get ready for the MC dating game: How to find that perfect reinsurer type. *Insurance Day*, 10/09/2012.
- FJ 106. Transferring risks through bundling. *Insurance Day*, 02/07/2012.
- FJ 107. Reinsurance relationships: Trust in information, not a leap of faith. *Insurance Day*, 18/06/2012.
- FJ 108. 'Man up against the underwriting machine'. *Risk & Insurance*, January 2011.
- FJ 109. 'Standing on ceremony'. *The Review*, 01/02/2011: 36.
- FJ 110. 'Bermuda and Lloyd's can adopt similar business practices' *Royal Gazette*, 17/09/2010.
- FJ 111. 'Consider ditching the slip'. *The Review*, 15/09/2010.
- FJ 112. 'How to manage your gut and face time'. *Reactions*, 15/09/2010.
- FJ 113. 'Study evaluates Bermuda, Lloyd's underwriting practices'. *Business Insurance* (15/09/2010).
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- FJ 115. Bermuda and Lloyd's really can learn from each other'. *Bermuda Re/insurance*, November 2010 issue.
- FJ 116. 'Something for the Weekend'. *Financial Times*, 12/02/2010.
- FJ 117. 'How Lloyds is coming face-to-face with the modern age'. *Evening Standard* (14/07/09).
- FJ 118. 'Insurers in 'fly-on-the-wall' study'. *Financial Times*, 07/07/09.
- FJ 119. 'London and Bermuda face scrutiny by academic'. *Insurance Insider News Alert*, 07/07/09.
- FJ 120. 'Comparative study on London and Bermuda launched'. *Insurance Day*, 07/07/09.
- FJ 121. 'Team differences go more than skin deep' *Financial Times*, 29/07/04:10.

K. Online Seminar Series

- FK 1. Jarzabkowski, P., & Seidl, D. (2012), Introduction to Strategy-as-Practice, in Seidl, D. and Jarzabkowski, P. (eds), *Strategy as Practice: Theories, methodologies and phenomena*, The Marketing & Management Collection, Henry Stewart Talks Ltd, London (<http://hstalks.com/?t=MM1583357-Jarzabkowski>). Google Scholar 4
- FK 2. Jarzabkowski, P. (2012), Studying strategy practices and strategy tools, in Seidl, D. and Jarzabkowski, P. (eds), *Strategy as Practice: Theories, methodologies and phenomena*, The Marketing & Management Collection,

Henry Stewart Talks Ltd, London (<http://hstalks.com/?t=MM1583358-Jarzabkowski>).

G. RESEARCH & KNOWLEDGE EXCHANGE GRANTS

Total funding received: \$5,724,282 AUD

- G 1. January 2022. Using market solutions to build resilience for a climate changed future in northern Australia. BEL Connect Grant. AU\$19,710
- G 2. May 2021. ABI Pan Re Customer Research: Covid19 Effects on SMEs. Association of British Insurers. £27,800 (AU\$50,797)
- G 3. November 2020. Financial Response to Catastrophic Risk. Research Partnership Agreement between Australian Reinsurance Pool Corporation (ARPC) and University of Queensland. ARPC contribution AU\$204,000
- G 4. June 2020. Risk sharing mechanisms to mitigate the economic consequences of pandemics: mobilising insurance expertise & capital to provide solutions for the UK. UK Research & Innovation Council, Covid19 Call, Economic & Social Research Council. £159,000 (AU\$287,507)
- G 5. January 2020. Protection Gaps in Australian Terrorism Insurance. Industry commissioned research from Australian Reinsurance Pool Corporate. AU\$35,000
- G 6. September 2019. European Forum on Paradox & Pluralism. European Commission Twinning Grant. €732,838 (Cass share: €76,530) (AU\$125,411)
- G 7. August 2019. Between State and Market: Making a Market for Under-Insured Risk. Swiss Prevention Foundation. 30,000 CHF (AU\$45,696)
- G 8. August 2019. US Terrorism: Tail Risk Guarantee. Canada Department of Finance. CA\$ 20,000 (AU\$20,893)
- G 9. July 2019. Between State and Market: Making a Market for under-Insured Risk. Industry sponsorship (ARPC, Flood Re, Guy Carpenter, Hiscox, Pool Re). £92,500 (AU\$167,253)
- G 10. March 2019. A Paradox Lens on Grand Challenges: Addressing the Protection Gap for Disasters. The Leverhulme Trust. £48,964 (AU\$88,534)
- G 11. March 2019. Insurance for Climate Adaptation: Opportunities and Limitations. Global Commission for Adaptation. €39,000 (AU\$63,931)
- G 12. November 2018. High impact entrepreneurship: routine formation, process, and outcomes. (with Paul Spee and Anna Jenkins. Australian Research Council. AU\$294,000
- G 13. September 2018. Using risk models as connectors between different thought worlds in order to build resilience in responding to disaster. Global Challenges Research Fund Institutional Grant. £10,000 (AU\$18,083)
- G 14. August 2018. Opportunities in managing public sector risk. Industry consultancy from Guy Carpenter. £14,850 (AU\$26,854)
- G 15. April 2018. Scaling up Insurtechs. Industry grant from PwC. £7,800 (AU\$14,106)

- G 16. February 2018. Making markets for uninsurable risk. Industry grant from Guy Carpenter. £12,000 (AU\$21,701)
- G 17. January 2018. Mentoring for executive strategy development. Chartered Insurance Institute. £9,600 (AU\$17,361)
- G 18. December 2017. Strategies for government-market management of terrorism risk. Industry Grant from Pool Re. £25,000 (AU\$45,212)
- G 19. November 2017. Between market and state: Bridging the protection gap of uninsurable risk. Bank of England. £5,000 (AU\$9,042)
- G 20. September 2017. Government intervention in catastrophe risk markets. Industry Grant from Hiscox. £25,000 (AU\$45,212)
- G 21. August 2017. Making markets for uninsurable risk. Industry grant from Willis Towers Watson. £12,000 (AU\$21,701)
- G 22. July 2017. Toward a practice perspective on business growth. Entrepreneurship Studies Network SIG Research and Knowledge Exchange Fund. £5,000 (AU\$9,042)
- G 23. February 2017. Reinsurance in developing economies on the DAC-ODA list. Newton Fund. £4,212 (AU\$7,617)
- G 24. February 2017. How catastrophe pools can assist in the development of a private market. Industry grant from Pool Re. £12,000 (AU\$21,701)
- G 25. November 2015. The human side of energy security. Australian Research Council. (co-investigator with Dr Jane Le and Prof C Wright). AU\$228,000
- G 26. December 2014. Long-term Strategy in Insurance and Reinsurance. Industry Grant. Industry Grant. £35,000 (AU\$63,297)
- G 27. December 2014. Strategic Thinking for the Global Reinsurance Industry. Industry Grant. £20,000 (AU\$36,170)
- G 28. February 2014. Cass Knowledge Exchange Impact Priming Grant, Higher Education Innovation Fund, £20,750 (AU\$37,528)
- G 29. December 2013. Insurance Intellectual Capital Initiative. Strategic Thinking for the Reinsurance Industry. £33,000 (AU\$59,683)
- G 30. May 2013. Outstanding Impact on Business Prize, Economic and Social Research Council. £10,000 (AU\$18,083)
- G 31. July 2012. Worshipful Company of Insurers. Positioning the UK (Lloyd's) in a changing global reinsurance landscape. £20,000 (AU\$36,170)
- G 32. June 2012. Industry funded research grant. Global Reinsurance Trading. Lessons for different stakeholders. £28,500 (AU\$51,533)
- G 33. May 2012. Economic and Social Research Council. Knowledge Exchange Grant: ES/K000926/1. Charting New Territory: Positioning the UK (Lloyd's) in a changing global reinsurance landscape. (with M. Smets and G. Burke). £113,374 (AU\$205,000)

- G 34. January 2012. Insurance Intellectual Capital Initiative. Trading Reinsurance in emerging markets: Insights from Asia. £32,000 (AU\$57,864)
- G 35. April 2011. European Union 7th Framework Programme. Marie Curie International Outgoing Fellowships. Topic: 'Interdisciplinary advances on behavioural theories of financial risk-taking: Innovative insights from a video-ethnography of live trading'. The first two years of this Marie Curie Fellowship (2012-13) were held at Cornell University, USA, in the Science and Technology Studies Department. €313,340 (AU\$513,474)
- G 36. December 2010. Economic and Social Research Council (ESRC): Topic: 'Business Placement Fellowship to support Trading Risks Phase 2'. £50,000 (AU\$90,338)
- G 37. November 2010. Insurance Intellectual Capital Initiative (IICI). Topic: 'Trading risks. Phase 2: The role of European direct reinsurers in the global market'. £125,000 (AU\$90,398)
- G 38. February 2010. British Academy. Topic: 'An ethnographic comparison of electronic and face-to-face reinsurance trading practices and their implications for industry evolution' (PI). Grant no. SG091192. £7,500 (AU\$13,560)
- G 39. May 2009. Economic and Social Research Council and Insurance Intellectual Capital Initiative Fellowship. Topic. 'London compared with Bermuda: an ethnographic comparison of the basis of trading and the implications for future evolution' (PI). £170,999 (AU\$309,202)
- G 40. March 2009. Aston Centre for Critical Infrastructure and Services (ACCIS). Vice-Chancellor's Centres of Excellence development fund (£200K), Aston University and Aston Business School Development Fund (£200K). (PI) Total £400,000 (AU\$723,285)
- G 41. November 2008. Advanced Institute of Management. Funding to run Festival of Science Week Practitioner Workshop on 'Policy Processes for Economic Regulation in Network Industries', to be held on 12 March, 2009. (PI, with co-applicant, J. K. Matthiesen). £2,600 (AU\$4,701)
- G 42. August 2008. Advanced Institute of Management. Funding to run Visiting Fellows Workshop on 'Actions, Practices and Institutions'. £2,860 (AU\$5,171)
- G 43. July 2008. Economic and Social Research Council. Topic: 'Strategic Management Education in Practice: Patterns and Drivers of Adoption in Domestic and International UK Business School Alumni'. (PI, with co-investigator, M. Giulletti). RES-000-22-3134. £78,076 (AU\$141,175)
- G 44. May 2008. Aston University Internal Grants. Funding to run Industry research collaboration workshop on 'Network Industries: Economic Regulation in Practice'. £5,000 (AU\$9,041)
- G 45. May 2007. Higher Education Learning and Management (HELM), Internal Grant. Topic: 'Applying strategy knowledge: An alumni survey.' £500 (AU\$904)
- G 46. January 2007. British Academy (BA) Small Grants. Topic: 'Unravelling Commercial and Regulatory Double-bind Strategy Processes in Regulated Firms'. £6,602 (AU\$11,935)

G 47. January 2006. Advanced Institute of Management (AIM) Ghoshal Research Fellowship. 'Promising practices for strategizing'. Economic and Social Research Council (ESRC), RES-331-25-3013. £139,302 (AU\$251,834)

G 48. February 2003. Aston Business School Internal grant. 'Using strategy knowledge in practice.' £4,750 (AU\$8,585)

H. INVITED INDUSTRY PRESENTATIONS

- H 1. September 09, 2022. Chambercast podcast, 'What is a reinsurance pool?'
- H 2. April 19, 2022. We Talk Cents podcast, 'The true cost of the floods and underinsurance.'
- H 3. May 25th 2022. Terrorism and Violent Protests: Where do the Two Meet? Australian Reinsurance Pool Corporation seminar. Sydney.
- H 4. May 10th 2022. Where Does The Buck Stop; Should insurers take more responsibility for risk mitigation? International Forum of Terrorism Risk Insurance Pools. Washington, hybrid session
- H 5. November 10th 2021. Protection Gap Entities: Why they are essential to terrorism insurance. Australian Reinsurance Pool Corporation Terrorism Risk & Insurance webinar
- H 6. October 20th 2021. Enhancing the role of insurance in providing financial protection. Financial Services Commission of Mauritius and OECD webinar
- H 7. June 29th 2021. The role of catastrophe risk insurance programmes for underinsured perils. Organization for Economic Cooperation and Development and Asian Development Bank webinar.
- H 8. May 12th 2021. How much skin in the game? Public-Private solutions to pandemic. The Geneva Association Webinar.
- H 9. April 22nd 2021. The impacts of Covid-19 & Pandemics on General Insurance Markets. Association of British Insurers Webinar
- H 10. March 23rd 2021. Addressing the Protection Gap for pandemic: Is insurance the right option? Organization for Economic Cooperation and Development workshop
- H 11. February 24th 2021. Invited to give evidence at the House of Lords Parliamentary Select Committee on Risk Assessment and Risk Planning, United Kingdom Houses of Parliament.
- H 12. February 23rd 2021. The role of public-private partnerships in protecting society from systemic threats. Association of British Insurers annual conference
- H 13. February 10th 2021. Beyond the limit. The inaugural Lloyd's of London Futureset Systemic Risk Masterclass.
- H 14. February 10th 2021. Next steps for the UK insurance industry. Westminster Business Forum policy conference.

- H 15. December 2020. The term PGE, coined by our 2018 research, is used 58 times in this European Commission report, including explicitly cited as one optimum approach to the problem of nuclear liability. Study on The Insurance, Private and Financial Markets in The Field of Nuclear Third-Party Liability. European Commission. Luxembourg: Publications Office of the European Union, ISBN: 978-92-76-27385-1, DOI: 10.2833/9667 15/12/2020.
- H 16. October 14th 2020. Breaking cover: Coverage gaps and how to fill them. International Federation of Terrorism Reinsurance and Insurance Pools. Virtual (Washington).
- H 17. August 26th 2020. Impact of COVID-19: Climate change risk management webinar. UK Government Actuary's Department, cross-department seminar.
- H 18. February 5th 2020. Paradoxes in using Insurance to Finance Development Goals. Aon Collaborating to Close the Protection Gap conference, London, UK.
- H 19. October 9th 2019. Protection Gap Entities and the paradox of insuring the uninsurable. International Federation of Terrorism Reinsurance and Insurance Pools. Brussels, Belgium.
- H 20. June 3rd 2019. Protection Gap Entities: Challenges and opportunities in a changing environment. Solidarity & responsibility in response to catastrophic Risks, 10th Annual workshop. Caisse Centrale de Reassurance. Paris, France.
- H 21. May 2nd 2019. Between government, market & society: The protection gap for climatic risk. London and International Insurance Brokers Association, London UK.
- H 22. April 16th 2019. Identifying the risk protection gap. Risk Protection Gap Laboratory. Johannesburg. South Africa.
- H 23. March 27th 2019. Protection Gap Entities: Marrying market solutions to social objectives. Sustainability Matters, 2019. Finity breakfast forum. Canberra, Australia.
- H 24. 10th October 2018. Between State & Market: Protection Gap Entities and Catastrophic Risk. International Federation of Terrorism Reinsurance and Insurance Pools, Moscow, Russia.
- H 25. 26th September 2018. Between State & Market: Protection Gap Entities and Catastrophic Risk. World Forum of Catastrophe Programmes. Madrid, Spain.
- H 26. July 17th 2018. Navigating trade-offs for effective Disaster Risk Financing policy making. Research-based session in Analysis to Action: Disaster Risk Financing and Financial Protection. Executive Education Program for ODA country finance ministries by the Cambridge Institute for Sustainability Leadership and the World Bank Group.
- H 27. June 26th, 2018. Between State and Market: Protection Gap Entities and Catastrophic Risk. Industry event to launch report with industry panel commentary. Hosted by Pool Re. London.

- H 28. May 14th 2018: Learning across multi-sovereign risk pools to increase financial resilience to disaster: Utilizing insurance to facilitate rapid response. World Bank Understanding Risk Conference, Mexico.
- H 29. February 14th, 2018: Paradoxical leadership: Managing strategic contradictions. Industry breakfast co-hosted with *Worshipful Company of Insurers*, London.
- H 30. June 27th, 2017: Keynote speaker: Making markets for uninsurable risk: Pools as mechanisms in the global protection gap. *International Federation of Terrorism Reinsurance and Insurance Pools*. Paris.
- H 31. June 28th, 2016: Talking the talk: Strategy, power and politics, on the Board and in meetings. Industry evening event co-hosted with *Worshipful Company of Insurers*, London.
- H 32. December 2nd, 2015: Keynote Speaker: The future for general insurance in the UK: regulation, competition and innovation, *Westminster Business Forum*, London.
- H 33. November 30th, 2015: Keynote speaker: Are you building another Titanic. Capital Modelling Seminar, *Institute and Faculty of Actuaries*, London.
- H 34. October 8th 2015: Convergence of Capital Markets and Reinsurance. *International Bar Association conference*, Vienna.
- H 35. June 9th 2015. Reinsurance and the future of large-scale risk transfer. *Group of International Insurance Centre Supervisors (GIICS)*, London workshop.
- H 36. April 30th 2015: Making a Market for Acts of God. *Insurance Institute of London*, Lloyd's Old Library.
- H 37. June 24th 2014: Keynote presentation at *Nederlandse Reassurantie Vereniging (NRV)* Dutch Reinsurance Association, Amsterdam.
- H 38. June 11th 2014: Keynote presentation for Meeting of Reinsurance Officials. *International Co-operative and Mutual Insurance Federation*, Miami.
- H 39. March 20th 2014: International Cooperative and Mutual Insurance Federation (ICMIF) invited blog, The Changing Face of Reinsurance Relationships: <http://www.icmif.org/the-changing-face-of-reinsurance-relationships>
- H 40. May 14th 2013: Winner of ESRC Outstanding Impact on Business Prize: (<http://www.esrc.ac.uk/news-and-events/events/celebrating-impact-prize/prize-winners-2013.aspx>).
- H 41. April 22nd, 2013: Trends to Bundle Risk: The Impact of Super-Cedents and Mega-Risks on Reinsurance Buying and Reinsurance Products. *Intermediaries and Reinsurance Underwriters Association Conference*, Bermuda.
- H 42. March 1st, 2013: Does Size Matter? The Impact of Super-Cedents and Mega-Risks on Reinsurance Buying and Reinsurance Products. *Insurance Institute of London*, Lloyd's Old Library.

- H 43. January 31st, 2013: It Rained for 40 Days and Nights: Reinsurance and the Art of Pricing Noah's Ark. *Worshipful Company of Insurers* Principal Guest: Annual Lunch.
- H 44. September 20th 2012: Beyond Borders: Charting the Changing Global Reinsurance Landscape. Report release and press briefing for Insurance Intellectual Capital Initiative. London.
- H 45. May 16th 2012: Invited speaker. Insurance Day Summit, London. Changing times, changing types: Positioning reinsurers in their global landscape.
- H 46. November 29th 2011: Invited speaker. Insurance Institute of London (IIL). 'Lloyd's in the global reinsurance industry: 'Boxed in' or centre of the world?'. Venue: Lloyd's Old Library.
- H 47. April 5th 2011, Invited speaker for Intermediaries and Reinsurance Underwriters Association Conference, Bermuda, executive panel discussion on the implications of the study on trust, information and reinsurance relationships in the wake of the Japanese earthquake and tsunami.
- H 48. April 4th 2011. Invited dinner speaker, Intermediaries and Reinsurance Underwriters Association Conference, Bermuda: 'A Tale of Two Cities: Trading Risks in Lloyd's and Bermuda'.
- H 49. November 3rd 2010: Invited speaker, 'Trading Risks: The value of relationships, models and face-to-face interaction in the global reinsurance market' Insurance Institute of London, London.
- H 50. September 14th 2010: Keynote speaker, 'Trading Risks: The value of relationships, models and face-to-face interaction in the global reinsurance market' Aon Benfield breakfast briefing, Monte Carlo Reinsurance Rendezvous, Salon Excelsior, Hotel Hermitage, Monte Carlo.
- H 51. June 10th 2010: Speaker, Invited research presentation, 'Trading Risks: The value of relationships, models and face-to-face interaction in the global reinsurance market' Bermuda Reinsurance market, Victoria Room, Hamilton Princess, Bermuda.
- H 52. May 27th 2010: Invited speaker, 'Thinking outside the box: An ethnography of the Lloyd's and Bermuda Reinsurance markets. London 100 Breakfast presentation (www.london-100.com), which is a meeting of the top 100 London market insurance executives.
- H 53. March 2009: Lead convener and plenary speaker, Industry workshop for senior managers in network industries (with J.K. Matthiesen). Topic: 'Network Industry Policy: Who Decides?', Aston Business School.
- H 54. June 2008: Lead convener and plenary speaker, Industry workshop for senior managers in network industries (with J.K. Matthiesen). Topic: 'Network Industries: Economic Regulation in Practice'. Aston Business School.
- H 55. August 2007: Speaker 'Using Strategic Management Tools in Practice'. Foundation for Management Education (FME) Fellows Day, Aston University.
- H 56. November 2006: Co-convener AIM Practitioner Workshop 'Discourse for practicing managers', Cardiff University.

H 57. September 2004: Plenary speaker *British Psychological Society* Division of Occupational Psychology Professional Practice Conference, Oxford.

I. RESEARCH ACTIVITIES

A. Conference/Workshop Keynotes and Convening:

- IA 1. September 2021. Co-convenor of Organizing beyond organizations for the common good: Confronting major societal challenges through process studies. Process Research in Organization Studies Symposium (Virtual).
- IA 2. July 2020. Co-convenor of Change for Good? Organizational Paradoxes and Unintended Consequences of Transforming Modern Societies. European Group for Organization Studies. (Virtual) Hamburg Germany
- IA 3. September 2019. Paradox and the role of organizations in Grand Challenges. Keynote address. British Academy of Management, Birmingham, UK.
- IA 4. July 2019. Co-convenor of Strategizing for Grand Challenges. European Group for Organization Studies. Edinburgh, UK.
- IA 5. July 2019. Sub-Plenary invited speaker: Organizing Finance. European Group for Organization Studies. Edinburgh, UK.
- IA 6. July 2018. Co-convenor of Social Studies of Finance: Implications for a Financialized Economy European Group for Organization Studies, Tallin, Estonia.
- IA 7. June 2018. Invited panellist, Taking time seriously in organizational research: Theoretical and methodological challenges. Process Research in Organization Studies symposium, Greece.
- IA 8. July 2017. Sub-Plenary invited speaker: Organizational time: Let the good times roll. European Group for Organization Studies, Copenhagen.
- IA 9. July 2017. Co-convenor of Routines, Transfer and Transformation. European Group for Organization Studies, Copenhagen.
- IA 10. July 2016. Sub-plenary Chair and invited speaker: Strategy-as-Practice: Problems, perspectives and prospects. European Group for Organization Studies, Naples
- IA 11. July 2015. Sub-plenary invited speaker, EGOS sub-plenary. From Zeno's paradoxes to organizational paradoxes: Tension, ambidexterity and change. Athens.
- IA 12. July 2014. Sub-plenary invited speaker, EGOS sub-plenary. Process Methods and Perspectives. Rotterdam.
- IA 13. July 2013: Co-convenor of EGOS SWG subtheme: Strategizing Activity and Practice: Connecting the Material to the Social. Montreal
- IA 14. May 2011: Convenor, Strategy-as-Practice workshop: Strategizing for the Community Future. Aston University.

- IA 15. 2010 - present. Nominating Committee and Foundation Member of Special Interest Group on Strategy-as-Practice of the Academy of Management, launched in 2010.
- IA 16. 2005-2015: Convener of European Group for Organization Studies (EGOS) Standing Working Group on 'Strategizing: A Practice Perspective' (with J. Balogun and D. Seidl)
- IA 17. June 2009: Plenary speaker, Annual Workshop, International Centre for Research on Discourse, Strategy and Change (ICRODSC), Melbourne University
- IA 18. October 2008: Convener and a plenary speaker for international AIM workshop: 'Actions, Practices and Institutions', Aston University.
- IA 19. April 2008: Convener, Strategy-as-Practice Symposium: 'Studying Workshops and Meetings as Organizational Phenomena'. Aston University.
- IA 20. September 2007: Keynote speaker, 'Relevance in Management Education? Uses of Strategic Management Education by Alumni'. Irish Academy of Management, Queens University, Belfast.
- IA 21. June 2007: Lead convener of the Organization Studies Summer Workshop: 'Organization Studies as an Applied Science: The Generation and Use of Academic Knowledge'. Crete.
- IA 22. June 2007: Invited speaker. Workshop on 'Doing Institutional Work'. Simon Fraser University, Canada.
- IA 23. May 2007: Co-convener AIM Capacity Building Workshop: 'Routines Within and Across Organizational Boundaries', London Business School.
- IA 24. March 2007: Lead convener ESRC/EPSRC Festival of Science week workshop 'Engaging with Practice: Doing Strategy-as-Practice Research' Aston University.
- IA 25. November 2006: Co-convener AIM Capacity Building Workshop 'Discourse research methods', Cardiff University.
- IA 26. October 2006: Co-convener AIM Capacity Building Workshop: 'Researching Organizations as Pluralistic Contexts' Aston University.
- IA 27. September 2006: Invited speaker. 'Developing Organisation Leaders as Change Agents in the Public Services' ESRC Workshop on Leadership. Cardiff/Bristol universities.
- IA 28. March 2006: Lead convener AIM Capacity Building Workshop for ESRC Social Science week: 'Studying Practices Empirically'. Aston University.
- IA 29. January 2006: Invited speaker. British Academy of Management (BAM) Special Interest Group on Performance Measurement, Cranfield University.
- IA 30. 2005-2007: Co-convener of BAM Special Interest Group on Strategy as Practice.

B. National and International Visiting Posts

- IB 1. 2017: Visiting Professor, Business School, The University of Sydney, Australia.
- IB 2. 2016-2019: Honorary Visiting Professor, Faculty of Business Economics & Law, The University of Queensland, Australia.
- IB 3. April 2012-March 2014: Marie Curie International Outgoing Fellowship. Science & Technology Studies, Cornell University, USA.
- IB 4. October 2011: Visiting Professor, Faculty of Economics and Business, Sydney University, Australia.
- IB 5. March 2008 - 2011: Visiting Professor, Graduate School of Business, Strathclyde University, Glasgow, UK.
- IB 6. Jan-Dec 2008: Associate Fellow, Warwick Business School, Coventry, UK.
- IB 7. November 2008: Visiting Scholar, Faculty of Economics and Business, Sydney University, Australia.
- IB 8. December 2008: Guest Professor, Leibniz Universität Hannover, Germany.
- IB 9. Jan-Dec 2007: Senior Visiting Fellow, Warwick Business School.
- IB 10. November 2004. 'Distinguished Visiting Scholar', *University of Auckland*.

C. Recent International Research Presentations (*additional to above posts*)

- IC 1. 2022:
 - a) Copenhagen Business School, Denmark, November;
 - b) Ethnography Atelier, EM Lyon, France, webinar, May;
 - c) University of Oslo, Norway, webinar, May.
- IC 2. 2021:
 - a) University of Bocconi, Milan, Italy, April;
 - b) Insurance & Society, Max Planck Institute, Germany, June.
- IC 3. 2019:
 - a) Ludwig Maximilians University, Munich, Germany, February;
 - b) Graduate School of Business, University of Cape Town, South Africa, April.
- IC 4. 2018:
 - a) *HEC Montreal Business School*, Montreal, Canada, February;
 - b) *Alberta School of Business*, Edmonton, Alberta, February;
 - c) Europa-Universität Viadrina, Germany, September;
 - d) Aarhus University, Denmark, October.
- IC 5. 2017:
 - a) *University of Queensland Business School*, Brisbane Australia, February;
 - b) *University of Sydney Business School*, Sydney Australia, March;
 - c) *Boston College*, Boston USA, April;
 - d) *Institute of Organization and Administrative Science*, University of Zurich, Switzerland, November;
 - e) *BI Norwegian School of Management*, Norway, November.
- IC 6. 2016:
 - a) *University of Queensland Business School*, Brisbane, Australia, April;

- b) *Erasmus School*, Rotterdam, Netherlands, May;
 - c) *Institut Supérieur d'Economie et de Management (ISEM)*, Nice, France, September;
 - d) *Aarhus University*, Aarhus, Denmark, October.
- IC 7. 2015:
- a) *University of Queensland Business School*, Brisbane, Australia, February;
 - b) *University of Sydney Business School*, Sydney, Australia.
- IC 8. 2014:
- a) *Stern School of Business, New York U*, USA, January;
 - b) *Centre for Organizational Research, University of California, Irvine*, USA, March;
 - c) *Global Finance Initiative, Cornell University*, USA, March;
 - d) *Science & Technology Studies, Cornell University*, USA, March;
 - e) *LUISS School of Management*, Italy, July;
 - f) *Work and Organization Studies, Sloane School, Massachusetts Institute of Technology*, USA, October.
- IC 9. 2013:
- a) *Ross School of Business, Michigan U*, USA, January;
 - b) *HEC Geneva*, Switzerland, March;
 - c) *HEC Montreal*, Canada, May;
 - d) *Isenberg School of Management, Massachusetts U*, USA, October;
 - e) *Boston College*, Boston, USA, October.
- IC 10. 2012:
- Science & Technology Studies, Cornell University*, USA, October.
- IC 11. 2011:
- a) *BI Norwegian School of Management*, Norway, January;
 - b) *Free University of Berlin*, Germany, April;
 - c) *University of Naples/Catanzaro*, Italy, May;
 - d) *University of Sydney*, Australia, October.
- IC 12. 2010:
- a) *Free University of Berlin*, Germany, February;
 - b) *Stockholm University School of Business*, Sweden, June.
- IC 13. 2009:
- a) *Institute of Organization and Administrative Science*, University of Zurich, Switzerland, January;
 - b) *Stockholm School of Economics*, Sweden, May;
 - c) *Jönköping International Business School*, Sweden, May;
 - d) *Australian School of Business, NSW University*, Australia, June;
 - e) *Rouen Business School*, Paris, December.
- IC 14. 2008:
- a) *Ecole Polytechnique*, Paris, March;
 - b) *Carlson School, Minnesota University*, USA, April;
 - c) *Netherlands School for Public Administration*, Netherlands, July.
- IC 15. 2007:
- a) *Faculty of Economics and Business, Sydney University*, Australia, December;
 - b) *Australian School of Business, University of New South Wales*, Australia, December;

- c) *HEC Montreal, Canada, September;*
- d) *Alberta University, Canada, May;* e) *Carlson School, Minnesota University, USA, April.*

IC 16. 2005:

- a) *ISCTE Business School, Lisbon, Portugal, May;*
- b) *Helsinki University of Technology, January.*

D. Recent Invited National Research Presentations (*additional to above posts*)

ID 1. 2022:

- a) *Research School of Management, Australian National University;*
- b) *Faculty of Business & Economics, Melbourne University, Melbourne, Australia, May;*
- c) *Macquarie Business School, Macquarie University, Sydney, Australia, June.*

ID 2. 2019:

Warwick University, Warwick, UK, January.

ID 3. 2018:

- a) *Edinburgh Business School, Edinburgh, UK, January;*
- b) *School of Management, University of St Andrews, Scotland, UK, May.*

ID 4. 2016:

- a) *Judge Business School, Cambridge, UK, January;*
- b) *Lancaster University Management School, Lancaster, UK, May;*
- c) *Liverpool University Management School, Liverpool, UK, September;*
- d) *University of Bath, Bath, UK, November;*
- e) *Warwick Business School, Warwick, UK, December.*

ID 5. 2015:

Warwick Summer School on Practice-based Studies. Warwick Business School, Warwick University, UK, September.

ID 6. 2014:

Warwick Business School, Warwick University, UK, November.

ID 7. 2013:

- a) *London School of Economics, UK, March;*
- b) *Edinburgh University, UK, May.*

ID 8. 2012:

- a) *Bath School of Management, UK September;*
- b) *Saïd Business School, Oxford University, UK, October.*

ID 9. 2011:

- a) *Imperial College, March;*
- b) *Insurance Economists Association, Nottingham University, April;*
- c) *Novak Druce Centre, Saïd Business School, May.*

ID 10. 2010:

- a) *Advanced Institute of Management Workshop, June;*
- b) *Lancaster University, October.*

ID 11. 2009:

- a) *Cardiff University, February;*

- b) *Imperial College*, March;
- c) *The Freeman Centre*, Universities of Brighton and Sussex, May;
- d) *Bath University*, October.

ID 12. 2008: 1) *Edinburgh University*, San Ei Gen Lecture, October; 2) *Manchester Metropolitan*, February.

ID 13. 2006:

- a) *Lancaster University Management School*, December;
- b) *St Andrews University*, November;
- c) *London School of Economics*, November;
- d) *Open University Business School*, July;
- e) *GNOSIS research centre*, Liverpool University, March;
- f) *Queen Mary School of Business and Management*, University of London, March;
- g) *Strathclyde Graduate School of Business*, February.

J. REVIEWING AND RESEARCH SERVICE

- J 1. Editor, Strategic Organization (2019-present)
- J 2. Director, Society for Advancement of Management Studies (2019-present)
- J 3. Strategizing Activities and Practices Interest Group, Academy of Management (Founding committee member, 2010; 1-Year Rep-at-Large, 2018)
- J 4. Board Member. European Group for Organization Studies (2014-2017)
- J 5. Chair of the 7th-9th annual Process Research Methods PDW at Academy of Management Meeting (2011-2013)
- J 6. Editorial Board member:
 - a) Academy of Management Journal (2007-2013)
 - b) Academy of Management Review (2011-2014; 2017-present)
 - c) Journal of Management Studies (2007-2012)
 - d) Organization Science (2007-2010)
 - e) Organization Studies (2005-2013)
 - f) Scandinavian Journal of Management (2007)
 - g) Strategic Management Journal (2009-2015)
- J 7. Ad hoc reviewing for
 - a) British Journal of Management
 - b) Human Relations
 - c) Journal of Management Inquiry
 - d) Long Range Planning
 - e) Organization
 - f) Academy of Management Conference
 - g) Economic and Social Research Council (ESRC)
 - h) Oxford University Press
 - i) Cambridge University Press
- J 8. 2002-2019: Co-founder and host, with D. Seidl, of research community website and international research network on Strategy as Practice: SAP-IN: <http://www.sap-in.org/home>

K. DOCTORAL SUPERVISION AND EXAMINING

A. Doctoral Supervision

- KA 1. 2003/04 intake: Industry-funded part-time DBA student, Topic: 'Enacting Regulated Strategic Environments'. **Passed 2009.**
- KA 2. 2004/05 intake: ESRC PhD student, Topic: 'Institutional change in the Java application server field: A case-study of institutional entrepreneurship'. **Passed 2009.**
- KA 3. 2005/06 intake: ESRC PhD Student, Topic: 'Strategy formation as a communication process'. **Passed 2010.**
- KA 4. 2008/09 intake: Portuguese government scholarship funded PhD student, Topic: 'Management Education as an Applied Science: The Use of Strategy Tools'. **Passed 2013.**
- KA 5. 2014/15 intake: Cass Business School funded PhD student, Topic: 'Strategizing through Religious Practices: Resourcing Cycles and Rituals in Family Firms'. **Passed 2019.**
- KA 6. 2015/16 intake: Cass Business School funded PhD student, Topic: Innovation in professional service firms. **Passed 2021**
- KA 7. 2016/2017 intake: Cass Business School funded PhD student, Topic: Strategizing and identity formation in InsurTech startups. **Passed 2020**
- KA 8. 2018/2019 intake: Cass Business School funded PhD student. Topic: Managing shifting boundaries in ecosystems. **Submission date 30 November 2022**
- KA 9. 2019/2020 intake: Industry-funded part-time Executive PhD student. Topic: Process Innovation by State Emergency Agencies in Disaster Recovery Response.
- KA 10. 2019/2020 intake: Industry-funded part-time Executive PhD student. Topic: Paradoxical tensions of the new philanthropy.
- KA 11. 2021/22 intake: Bayes Business School funded PhD student. Topic: An organizational perspective on market making.
- KA 12. 2020 intake: University of Queensland funded PhD student. Topic. Extreme weather event resilience of small agricultural firms in the Philippines.
- KA 13. 2021 intake: Self-funded PhD student, University of Queensland. Topic. Organizational decision making on biodiversity.

B. External doctoral Thesis Examining

- KB 1. 2005 External examiner for doctoral thesis: 'Strategy process in practice: Practices and logics of action of middle managers in strategy implementation'. Helsinki University of Technology, Finland, January.
- KB 2. 2007: External examiner for doctoral thesis on a practice approach to cultural clash. Melbourne University, November.
- KB 3. 2009: External examiner for doctoral thesis: 'Managing Strategic Issues Over Time: Senior Managers' Issue Sustaining Activities'. Oxford University, Supervisor: Richard Whittington. February.

KB 4.2010: External examiner for doctoral thesis: 'Strategy as sociomaterial practices: Planning, decision-making, and responsiveness in corporate lending', Stockholm University School of Business, June.

KB 5.2011: External examiner for doctoral thesis: 'Building the corporate brand in a stream of collective sense-making activities: a practice perspective'. Aalto University School of Economics. Written examination October. Public defence examiner February 2011.

KB 6.2018. External examiner for doctoral thesis: 'Legitimation through openness: Managing organisational legitimacy through open strategy in a pluralistic context'. Loughborough University, January.

KB 7.2022. External examiner for doctoral thesis: 'How Intercultural Processes Impact Micro-Level Approaches to Hybridity and Paradox in Organisations. Monash University. April.

L. CONFERENCES

2022

- I had 1 paper at the Process Research in Organization Studies Symposium; 5 papers at European Group for Organization Studies; 2 Professional Development Workshops and 3 symposia at Academy of Management

2021

- I had 2 papers at European Group for Organization Studies; 3 papers at Academy of Management, one of which won the Strategy as Practice division Best Paper Award; and 2 papers at the Process Research in Organization Studies symposium.

2020

- I had 1 paper at European Group for Organization Studies and was also co-convenor of subtheme 9: Organizational Paradoxes and Unintended Consequences. I also had 2 papers and 1 symposium at Academy of Management and took part in 2 PDWs.

2019

- I had 2 papers at European Group for Organization Studies, spoke in a sub-plenary and was also co-convenor of a subtheme on Strategizing for Grand Challenges. I also had 2 papers and 1 symposium at Academy of Management and took part in 3 PDWs. (please note I broke my kneecap on 25/06/2019 and had to present some of my papers and perform convening roles by skype or arrange substitutes). Google Scholar 1

2018

- I had 3 papers at European Group for Organization Studies and was also co-convenor of a subtheme on Social Studies of Finance: Implications for a Financialized Economy. I also had 3 papers at Academy of Management, took part in 3 PDWs, and was the joint distinguished speaker for the SAP Interest Group.

2017

- I had 3 papers at Academy of Management, 2 of which were in the Best Paper Proceedings and I had 1 paper at European Group for Organization Studies and also co-convened the subtheme on Routines Transfer and Transformation at the European Group for Organization Studies.

2016

- I convened and presented on 3 x PDWs at Academy of Management and also have 4 papers at the European Group for Organization Studies

2015

- I convened and/or presented on 3 x PDWs, 1 paper and 1 symposium at the Academy of Management and had 3 papers at the European Group for Organization Studies

2014

- As this was the year I moved from Cornell back to the UK, I did not attend AOM. However, I had 2 papers on which I was first or co-author presented at the Academy of Management. I also presented 1 paper and 1 sub-plenary at European Group for Organization Studies, and 1 paper at Process Research in Organization Studies.

2013

- I convened and/or presented on 2 x PDWs, 1 paper and 1 symposium at the Academy of Management and had 3 papers at European Group for Organization Studies and 1 paper at Process Research in Organization Studies.

2012

- I convened and presented on 3 x PDWs and 3 papers at the Academy of Management (AoM) – 2 shortlisted for Best Paper awards – and had 3 papers at the European Group for Organization Studies (EGOS) – 1 of which won a best paper award – and had 1 paper at British Academy of Management.

2011

- I presented papers at: Academy of Management (AoM) – 2 papers, 1 symposium and 3 professional development workshops; European Group for Organizations Studies (EGOS) – 4 papers; Symposium on Process Organization Studies (PROS) 1 paper.

2010

- I had papers at: Academy of Management (AoM) – 3 papers and 2 professional development workshops; European Group for Organizations Studies (EGOS) – 2 papers; Strategic Management Society, 2 papers.

2009

- I presented papers at: Academy of Management (AoM) – presented on 1 paper, 2 symposia and 2 professional development workshops; European Group for Organizations Studies (EGOS) – presented on 1 paper; British Academy of Management (BAM), presented on 1 paper.

2008

- I presented papers at: Academy of Management (AoM) – presented on 2 papers, 1 symposium and 3 professional development workshops; European Group for Organizations Studies (EGOS) – presented on 2 papers; Journal of Management Studies Workshop, co-author on 2 papers.

2007

- I had papers at: Academy of Management (AoM) – presented at 2 papers, 1 symposium and 2 professional development workshops; European Group for Organizations Studies (EGOS) – co-authored 2 papers; Convened the Organization Studies Summer Workshop, where I also presented 1 paper.

2006

- I presented at: AoM on 2 papers, 1 symposium and 1 professional development workshop; EGOS, where I convened a sub-theme and presented on 3 papers; British Academy of Management (BAM), where I convened a track and presented on 3 papers and 1 symposium; and Strategic Management Society (SMS), where I presented on 2 papers.

2005

- I presented at: EGOS, where I convened a track and presented on 2 papers; BAM, where I convened a track and presented on 2 papers and 1 symposium; SMS, where I presented on 2 papers; and the Organization Studies Summer Workshop on 2 papers.

2004

- I presented at: AoM, where I co-convened a symposium and presented 1 paper, which was accepted into the Best Paper Proceedings; SMS, where I presented 2 papers; EGOS where I presented 1 paper.

2003

- I presented 1 paper at AoM and 1 paper at EGOS

2002

- I presented 1 paper at SMS, which was short listed for a Best Paper Prize; 1 paper at EGOS and 1 paper at European Academy of Management (EURAM).

2001

- I presented 1 paper at the SMS Strategy Process Conference and 1 paper at EGOS.

2000

- I presented on 1 symposium at the Society for Research in Higher Education (SRHE) conference, 1 paper at SMS and 1 paper at the ESRC Critical Management Seminar Series.

1999

- I presented 1 paper at the European Association for Institutional Research (EAIR) and 1 paper at EGOS.

1998

- I presented 1 paper at EGOS.

M. TEACHING

a) Accreditation: Institute of Learning and Teaching in Higher Education, UK: Membership and teaching accreditation

b) Recognition of Teaching Excellence

- 2004: Excellence in Teaching Award from Aston University.

c) Pedagogical Publications

- Jarzabkowski, P., & Giulietti, M. (2007). Is strategic management education relevant in practice? Some evidence from an alumni survey. In-House Best Practice Teaching Guide, *Aston University*.
- Jarzabkowski, P. (2003). Encouraging Non-Assessed Participation in Case Presentations. In-House Best Practice Teaching Guide, *Aston University*.

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- Jarzabkowski, P. (1997). Reflections on the Role of Reflecting. Invited paper, *Synergy*, 4, 3–6.

d) Postgraduate Courses taught (Cass)

- Strategic Management, MSc in Actuarial Management, core module 2019
- Global Strategy, MSc Management, core module 2018
- Strategy-as-practice, PhD module 2014-2020
- Ethnographic methods, PhD module, 2014-2020
- Advanced qualitative methods, bootcamp, PhD and postdoctoral programme, 2017-2020

e) Undergraduate Courses taught (Aston)

- Strategic Management, Final year UG, 2001
- Policy Analysis and Decision-Making, Final year UG (double module), 2001-2005

f) Postgraduate Courses taught (Aston)

- Strategic Management, M900B MSc core module, 2002-2009
- Strategic Management, BSM999, MBA core module, 2008-2009
- Doing Strategy: Strategy as Practice, M913, MBA and MSc elective, 2004-2005
- MSc/MBA project supervision 2001-2009

g) Executive Programmes taught

- Executive Programmes. As well as delivering tailored MBA modules, I have developed the following bespoke courses for various corporate clients, including Biffa Waste, Bupa Healthcare, Munich Re, Swiss Re, Hiscox, Amlin, SCOR, Catlin, Guy Carpenter, AonBenfield, and Saudi Re.

- Strategic Change
- Managing Strategically
- Understanding and Implementing Strategy
- Strategy as practice: Strategizing in the knowledge economy
- Global Strategy for Reinsurance
- Thinking and Acting Strategically

N. ADMINISTRATIVE SERVICE

- N 1. 2016-2019: Associate Dean of Research & Enterprise, Cass Business School, City, University of London.
- N 2. 2016: Co-convenor of Cass Academic Women's Group
- N 3. 2009-2012: Director of Aston Centre for Critical Infrastructure and Services (ACCIS), Aston University

- N 4. 2008-2009: Director of Strategy, Practices and Organization (SPO) Research Programme. Aston Business School.
- N 5. 2005: Research Methods Course Director, Aston Business School: Director of research methods course for PhD, DBA and MSc by research students.
- N 6. 2003/04: Quality and Standards Working Group: University-wide review of teaching evaluation, Aston University
- N 7. 2002/03: Research Degrees Sub-Committee, Aston Business School
- N 8. 2001-2004: Research Seminars coordinator, Economics and Strategy Group, Aston Business School
- N 9. 2002: Appeals Committee member, Aston University
- N 10. 2001-2003: Council member, Aston University